

## Dr. Marlene Ruf

Partner

— VCARD

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### CONTACT

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Marlene Ruf is a member of the firm's Financial Restructuring Group.

### Primary Focus & Experience

Marlene advises debtors, creditors and shareholders on cross-border financial restructurings, both in-court and out-of-court. Marlene's clients include companies in financial distress, distressed debt investors, CLOs, debt funds and banks that she advises on the restructuring of capital market instruments and loans, acquisitions and disposals of stressed and distressed businesses.

### Selected Project Samples

- MetalCorp: ad hoc group of institutional investors on the bond restructuring of MetalCorp group pursuant to the German Bond Act.\*
- Leoni: lenders (a group of German and international banks) under Leoni's EUR 750 million revolving credit facility on the automotive supplier's financial restructuring, including the first-ever German Scheme (StaRUG) implementation process for a large-scale financial restructuring.\*
- SGB Smit: agent, backed by an ad hoc group of lenders, on an amend and extend transaction implemented through a UK Restructuring Plan over a German company.\*
- Löwen Play: ad hoc group of noteholders on the financial restructuring of Löwen Play involving a complex debt-for-equity-swap through an English scheme of arrangement.\*
- HIT Holzindustrie: direct lenders on the financial repositioning and takeover of HIT Group through a fully consensual deal.\*
- Bartec: ad hoc group of lenders on the successful recapitalization of Bartec Group through a change of ownership through a Luxembourg share pledge enforcement, an investment of new equity and the significant reduction of financial debt.\*
- Wirecard: fund on the acquisition of Wirecard North America.\*

\*Matter completed prior to joining Milbank.

### Recognition & Accomplishments

Marlene is noted as a frequently recommended lawyer for restructuring and reorganization in the 2023/2024 edition of *JUVE Handbook German Commercial Law Firms*. She was recognized as one of *JUVE*'s "40 under 40" in 2023. *IFLR1000* ranked Marlene in its 2023 Financial and Corporate Guide as a "Rising Star Partner" for restructuring in Germany.

Marlene speaks and publishes frequently on a range of restructuring and insolvency topics.

Marlene studied law at Bucerius Law School and holds a doctorate degree from the University of Hamburg. She is admitted to the German bar and speaks German and English.

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ADDITIONAL DETAILS

EDUCATION

- Hamburg, Second State Exam
- University of Hamburg, Dr.
- Bucerius Law School, First State Exam

ADMISSIONS

- Germany
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EXPERIENCE

Banking & Finance Germany	Banking and Leveraged Finance	Finance	
Financial Restructuring	German Practice	Europe	Germany

FEATURED NEWS

Germany's Best Lawyers 2025: Best Lawyers/Handelsblatt Recognize 37 Milbank Attorneys

Milbank Advises an Ad Hoc Group of Senior Lenders on the Recapitalization of the Accell Group

Milbank Advised Apollo on Successful Restructuring of DEMIRE's €499m Bonds

Milbank Recognized Again in 2024 Edition of *The Best Lawyers in Germany* Published by Renowned German Newspaper *Handelsblatt*

Milbank Recognized as Leading Restructuring Law Firm in Germany for 2024 by WirtschaftsWoche

