- SPECIAL EDITION: THE TOP-10 SPACE BUSINESS STORIES OF 2008 -

#1 - Emergence of New Satellite Operators

2008 witnessed the emergence of new satellite operators New Dawn (Mauritius), NigComSat (Nigeria), O3b Networks (Channel Islands), ProtoStar (Bermuda), Rascom (international organization comprised of 44 African states), Venesat (Venezuela), ViaSat (USA), Vinasat (Vietnam) and Yahsat (UAE).

#2 – FSS Demand Grows Worldwide

Leading providers of fixed satellite services, including *Intelsat*, *Ltd.* and *SES*, reported record revenues and significant growth in backlog during the third quarter of 2008. The positive trend is expected to continue with increasing demand for capacity in the Middle East, North Africa and Asia-Pacific regions.

#3 – Satellite Manufacturers Keep Pace

21 commercial satellite orders (including one order for a constellation of 16 satellites) were announced in 2008. China Great Wall Industry Corporation: PAKSAT-1R; EADS Astrium: KA-SAT, Express AM4 (in cooperation with Khrunichev Space Center) and ASTRA 1N: JSC Academician "MF Reshetnev" Information Satellite Systems: Amos-5; Khrunichev State Research and Production Space Center. KazSat-2; Lockheed Martin Commercial Space Systems: BSAT-3b; Orbital Sciences Corporation: Intelsat-18 and AMC-1R: Space Systems/Loral: NSS-14, ViaSat-1, Satmex 7, Sirius 5, HISPASAT 1E and EchoStar XV; Thales Alenia Space: W3B, Nilesat-201, Koreasat 6 (in cooperation with Orbital Sciences Corporation), RASCOM-QAF1R, EuropaSat and the O3b constellation of 16 satellites.

#4 – Industry Copes with Credit Crunch

Despite the sharp reduction in available debt financing and downturn in equity investments worldwide, several successful financings were announced: Intelsat, Ltd. finalized \$10b in debt refinancing: **Yahsat** secured \$1.2b in debt financing and New Dawn concluded an asset-based financing. Companies needing to refinance: Sirius XM Radio Inc., ICO Global Communications and Globalstar, Inc.

#5 - Milestones in Space

NASA celebrates 50 years in space; Sir Arthur C. Clarke dies at 90; Japan removes ban on military space activities; NASA mission confirmed the presence of water on Mars; **China's** third manned-space mission takes first spacewalk; India launches its first Moon mission.

#6 – Robust Year for Launch Services

41 commercial satellites were successfully launched in 2008. Arianespace: Star One C2, VINASAT-1, Skynet 5C, Turksat 3A, ProtoStar I, BADR-6, AMC-21, Superbird-7, Hot Bird 9 and W2M; Boeing Launch Services Inc.: GeoEye-1 and COSMO-SkyMed; Cosmos 3M: ORBCOMM CDS and five ORBCOMM Quick Launch satellites; International Launch Services: THOR 5, Inmarsat-4 F3, Nimig 4, ASTRA 1M, Express-AM33 and three GLONASS-M navigation satellites; ISC Kosmotras **Dnepr**: five RapidEye satellites; **Land** Launch: AMOS-3; Lockheed Martin Commercial Launch Services: ICO G1; Long March: ChinaSat-9 and Venesat 1; Sea Launch Company: Thuraya-3, DIRECTV 11, Galaxy 18, EchoStar XI and Galaxy 19; Starsem (Soyuz): Giove-B.

#7 – Mobile Satellite Services Developments Solaris, ICO, Terrestar and Inmarsat take part in the European Union's S-band mobile satellite services selection process; Iridium announces SPAC deal and NEXT generation satellite system; Globalstar receives authority to provide WiMAX services in the United States; Inmarsat BGAN fully operational globally; **XM-Sirius** merger complete; *EchoStar Corp.* suspended

files for Chapter bankruptcy protection. #8 – Remote Sensing Market Matures

GeoEye-1 hi-resolution (0.41 meter) satellite launched; *RapidEye* launches five satellites; **COSMO-SkyMed** launches fourth satellite.

construction of *CMBStar* satellite; *WorldSpace*

#9 - Rockets Away

Space Exploration Technologies Corp. (SpaceX) successfully launched its Falcon 1 vehicle and completed a static test firing of its Falcon 9 core stage; NASA awards Orbital Sciences and SpaceX International Space Station resupply services contracts; Sea Launch Co. returns to flight a year after an on-pad failure; Land Launch debut flight from Baikonur Cosmodrome; Proton rocket returns to flight after its March failure.

#10 – Ka-band Satellite Internet

ViaSat and Eutelsat to jointly offer satellite broadband services in North America and Europe; *Avanti* signs up broadband customers for HYLAS; HughesNet begins services on SPACEWAY-3: O3b Networks announces plans to deploy high speed, low cost satellite system.

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